



Torbay's 2008-2011 COMMUNITY SAFETY ACTION PLAN



OUR MISSION:

Working together in our community to make Torbay an even safer place, increasing confidence, responding to local issues and enhancing the quality of life for everyone

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INTRODUCTION

The Crime and Disorder Act 1998 stated that it was the joint responsibility of Local Authorities and the Police to work in partnership to reduce crime and disorder. From this Crime Disorder Reduction Partnerships (CDRP's) were established. The Police Reform Act 2002 amended the Crime and Disorder Act 1998 and specified that the 'responsible authorities' would include Fire and Police Authorities (from April 2003) and Primary Care Trusts (PCT's) from April 2004.

The Police Reform Act 2002 also allowed for mergers between CDRP's and Drug Alcohol Action Teams (DAAT's) as the correlation between crime reduction and substance misuse is clearly evident. Torbay's CDRP, DAAT and Youth Offending Team (YOT) took the decision to merge to become Safer Communities Torbay as the identified benefits of a merged partnership include:

- Shared vision
- Shared assessment of needs
- Shared plans and priorities
- Agreed balance between prevention, harm reduction, enforcement and treatment, including access to services for those not classed as offenders
- Pooling local capacity to get the best from all post holders
- Shared/joint reporting nationally, regionally and locally and shared or compatible information systems.

Membership of the Safer Communities Executive consists of representatives from all the key partners: Torbay Council, Devon and Cornwall Constabulary, Torbay Care Trust, Torbay Youth Offending Service, Devon and Somerset Fire and Rescue and Devon and Cornwall Probation Area.

The Police and Justice Act 2006 contained a number of changes for CDRP's. The duty to produce three-yearly audits and strategies was repealed along with the requirement to report annually to the Home Secretary. The 2006 Act enabled the Home Secretary to introduce regulations to provide a framework for CDRP's, known as the National Standards. The Regulations came into effect on 1st August 2007 and the new National Standards require the production of an annual strategic assessment and a three-year partnership plan which should be refreshed annually.

A partnership plan must be produced by 1st April 2008. This plan must:

- Be a three year plan.
- Be revised annually.
- Include a strategy for tackling crime and disorder.
- Contain priorities identified in the strategic assessment.
- Contain information about the role of each partner in supporting the delivery of the priorities and how this will be resourced.
- Contain information about the way in which performance against priorities will be measured.
- Contain information about the way in which the partnership will engage with their communities.

A REVIEW OF THE LAST STRATEGY

Community Safety Strategy 2005-08

The main aims of the 2005-08 strategy were:

Crime: To reduce crime by 17.5% by 31st March 2008.

Communities: To reassure the public, reducing the fear of crime and building confidence in the criminal justice system (CJS) without compromising fairness.

The model, by which the partnership chose to deliver these aims, was through addressing the following themes:

Theme: Volume Crime

Aim: Working in partnership to implement local activities to reduce crime

Action	Result
<ul style="list-style-type: none"> ● Target the most prolific adult offenders across Torbay with case management supervision to reduce the opportunity for repeat offending. 	<ul style="list-style-type: none"> ● LAA target and project work. Prolific & Other Priority Offenders (PPO) target reduction is on target. ● Domestic Burglary has been significantly reduced.
<ul style="list-style-type: none"> ● Target the most prolific young offenders across Torbay and give them supervision and support to continue with full time education, training, or employment. 	<ul style="list-style-type: none"> ● YOT good inspection. ● Youth Inclusion Programme (YIP) established in 2006 in three of the most deprived wards. ● LAA stretch target developed for youth reoffending.
<ul style="list-style-type: none"> ● Concentrate activity and support in the hot spot wards of Tormohun and Roundham –with-Hyde. 	<ul style="list-style-type: none"> ● Tackling violence in town centres. Numerous initiatives undertaken such as Taxi and Street Marshals. ● Christmas and New Year initiatives to tackle crime problems. ● YIP in Tormohun. ● Games Bus in areas. ● SPARKPLUG projects e.g. Hele.



Theme: Alcohol

Aim: Reduce the harm that alcohol causes to communities, individuals and their families

Action	Result
<ul style="list-style-type: none"> ● Reduce alcohol-related violent crime. 	<ul style="list-style-type: none"> ● LAA stretch target established for late night violence in a public place. ● Reduction in late night violence over recent years. ● Numerous initiatives in town centres e.g. high visibility jackets, taxi marshals, etc. ● Street marshals targeted patrols. ● Know the Code campaign. ● Police use of Penalty Notices for Disorder (PNDs) in early evening and early presence to prevent escalation.
<ul style="list-style-type: none"> ● Establish a multi-agency alcohol steering group to co-ordinate activity related to alcohol across Torbay. 	<ul style="list-style-type: none"> ● Alcohol strategy group established and functioning.
<ul style="list-style-type: none"> ● Prevent today's young people from becoming tomorrow's problematic alcohol users. 	<ul style="list-style-type: none"> ● No Limits survey. ● The Bus project. ● Know the Code campaign. ● Alcohol education in schools. ● South Devon College 'Be safe' week activities, including the Bus.
<ul style="list-style-type: none"> ● Increase capacity for treatment interventions for people with problematic alcohol dependency. 	<ul style="list-style-type: none"> ● Primary Care service established in 2007. ● Alcohol Specified Activity Requirement developed for delivery to offenders with problematic alcohol use. ● Extensive training programme delivered to all offender facing staff in probation to implement use of AUDIT tool and further develop brief interventions skills.



Theme: Drugs

Aim: Reduce the harm that drugs cause to communities, individuals and their families

Action	Result
<ul style="list-style-type: none"> ● Reduce drug-related acquisitive crime. 	<ul style="list-style-type: none"> ● Torbay better than peers in terms of BCS acquisitive crime. ● Reduction in domestic burglaries. ● Reduction in thefts from vehicles.
<ul style="list-style-type: none"> ● Support prolific offenders requiring drug treatment services for at least 12 weeks. 	<ul style="list-style-type: none"> ● All PPO's are treated via the specialist criminal justice team at Shrublands. ● Intensive packages of care are delivered for this client group. ● Drug Interventions Programme in place to ensure throughcare and aftercare for this group who may move between the community and prison. ● Waiting times for treatment for PPO's is under 3-week target for all clients.
<ul style="list-style-type: none"> ● Reduce public concern about drug use across Torbay. 	<ul style="list-style-type: none"> ● Reduction in GUSS percentage and SCT survey shows less concern. ● Drug-related litter activities including press releases. ● Castle Circus Action Group to tackle problems in this area which are predominately drug-related.
<ul style="list-style-type: none"> ● Prevent today's young people from becoming tomorrow's problematic drug users. 	<ul style="list-style-type: none"> ● Drug services provided for young people through Checkpoint, YOT and Youth Service. ● South Devon College 'Be safe' week activities including the Bus. ● As at September 2007, 209 agency staff have completed the screening tool training – Multi-Agency Substance Screening Tool (MASST). In September 2007, Torbay moved towards early interventions via locality based multi agency teams and MASST training is included in cluster team plans. ● Local audit of secondary school drug education completed and being used to inform National Healthy Schools and the achievement of the new standard. ● Young people's drug and alcohol information is included in all young people's community awareness campaigns e.g. lifestyles events, information for parents at schools, youth service events, police events.

Theme: Domestic Abuse

Aim: To raise awareness and increase reporting of domestic abuse and reduce repeat victimisation

Action	Result
<ul style="list-style-type: none"> ● Increase reporting of domestic abuse incidents to the police. 	<ul style="list-style-type: none"> ● This was an LPSA target that was achieved. 5438 incidents in 2005/06-2006/07, above target of 4170.
<ul style="list-style-type: none"> ● Reduce repeat victimisation. 	<ul style="list-style-type: none"> ● Change in the methodology used not possible to compare repeat rates over time. A stretch target for this issue was included in the 2007 LAA.
<ul style="list-style-type: none"> ● Improve data collection and sharing systems, particularly with South Devon Women's Aid 	<ul style="list-style-type: none"> ● Improved performance management framework currently being negotiated for women's safety work which supports the Integrated Domestic Abuse Programme (IDAP) delivery.

Theme: Prejudice Related Crime – Race Related

Aim: To combat racially aggravated crime within Torbay

Action	Result
<ul style="list-style-type: none"> ● Increase reporting of racial crime and incidents. 	<ul style="list-style-type: none"> ● Online reporting of incidents. ● TORRPAT activities.
<ul style="list-style-type: none"> ● Reduce offences committed against visiting international students. 	<ul style="list-style-type: none"> ● Police Torbay Visiting International Students (TVIS) operation has reduced the number of attacks on international students. ● SCT organised a Mini World Cup for the students in 2006. ● A DVD was produced for students and viewed in schools.

Theme: Prejudice Related Crime – Homophobic and Transphobic Related

Aim: *To combat homophobic and transphobic crime within Torbay*

Action	Result
<ul style="list-style-type: none"> ● Increase reporting of homophobic and transgender crimes and incidents. 	<ul style="list-style-type: none"> ● There has been a small increase in recent years. ● SPECTRUM activities. ● Radio advertising.
<ul style="list-style-type: none"> ● Increase education to raise awareness of diversity, within the wider community and particularly in schools. 	<ul style="list-style-type: none"> ● Spectrum Newsletter, SCT Newsletter and Torbay View features. ● Kushbai group for young LGBTQ people. ● Support of the 'Rainbow Ball'.

Theme: Anti-Social Behaviour

Aim: *To measure ASB in a consistent manner, reduce the incidence of ASB and increase the public's reassurance through community cohesion*

Action	Result
<ul style="list-style-type: none"> ● Reduce criminal damage and arson. 	<ul style="list-style-type: none"> ● Criminal damage task group established. ● Criminal damage down in 2007.
<ul style="list-style-type: none"> ● Reduce incidents of ASB in hot spot areas. 	<ul style="list-style-type: none"> ● Baseline not ascertained, so not progressed.
<ul style="list-style-type: none"> ● Write an ASB strategy. 	<ul style="list-style-type: none"> ● ASB strategy written in 2005.
<ul style="list-style-type: none"> ● Establish an ASB recording system for agencies and members of the public. 	<ul style="list-style-type: none"> ● Flare in place and used by ASB team. Reports from the public going into Flare.





Theme: Public Reassurance and Community Engagement

Aim: *To reduce the fear of crime by reassuring the public and engaging the wider community in the work of Safer Communities Torbay*

Action	Result
<ul style="list-style-type: none"> ● Increase feelings of public safety in local neighbourhoods and across Torbay. 	<ul style="list-style-type: none"> ● Seasonal initiatives e.g. Halloween/ Bonfire night, Christmas/New Year. ● Specific projects to tackle crime e.g. vehicle crime. ● Street wardens. ● Neighbourhood policing team. ● Street marshals in hot spot areas. ● Press releases, Torbay View articles. ● Radio campaigns.
<ul style="list-style-type: none"> ● Reassure and educate the public about the true levels of crime. 	<ul style="list-style-type: none"> ● Crime Log in Herald Express. ● SCT Newsletter. ● Torbay View articles. ● Attendance at community events.
<ul style="list-style-type: none"> ● Increase community participation so people feel they can make and or influence decisions regarding community safety. 	<ul style="list-style-type: none"> ● Magistrates in the Community programme (both schools and adult presentations) as a means of helping to overcome the fear of crime and reduce crime amongst youths. ● Extensive community consultation and involvement with unpaid work projects. ● Used consultation caravan. ● Public surveys.

THE 2008 – 2011 COMMUNITY SAFETY ACTION PLAN

This plan has been developed and prepared by Safer Communities Torbay on behalf of all the residents of Torbay. It sets out the key priorities for the partnership from 2008 to 2011, having listened and assessed the key priorities of our customers; the Bay family.

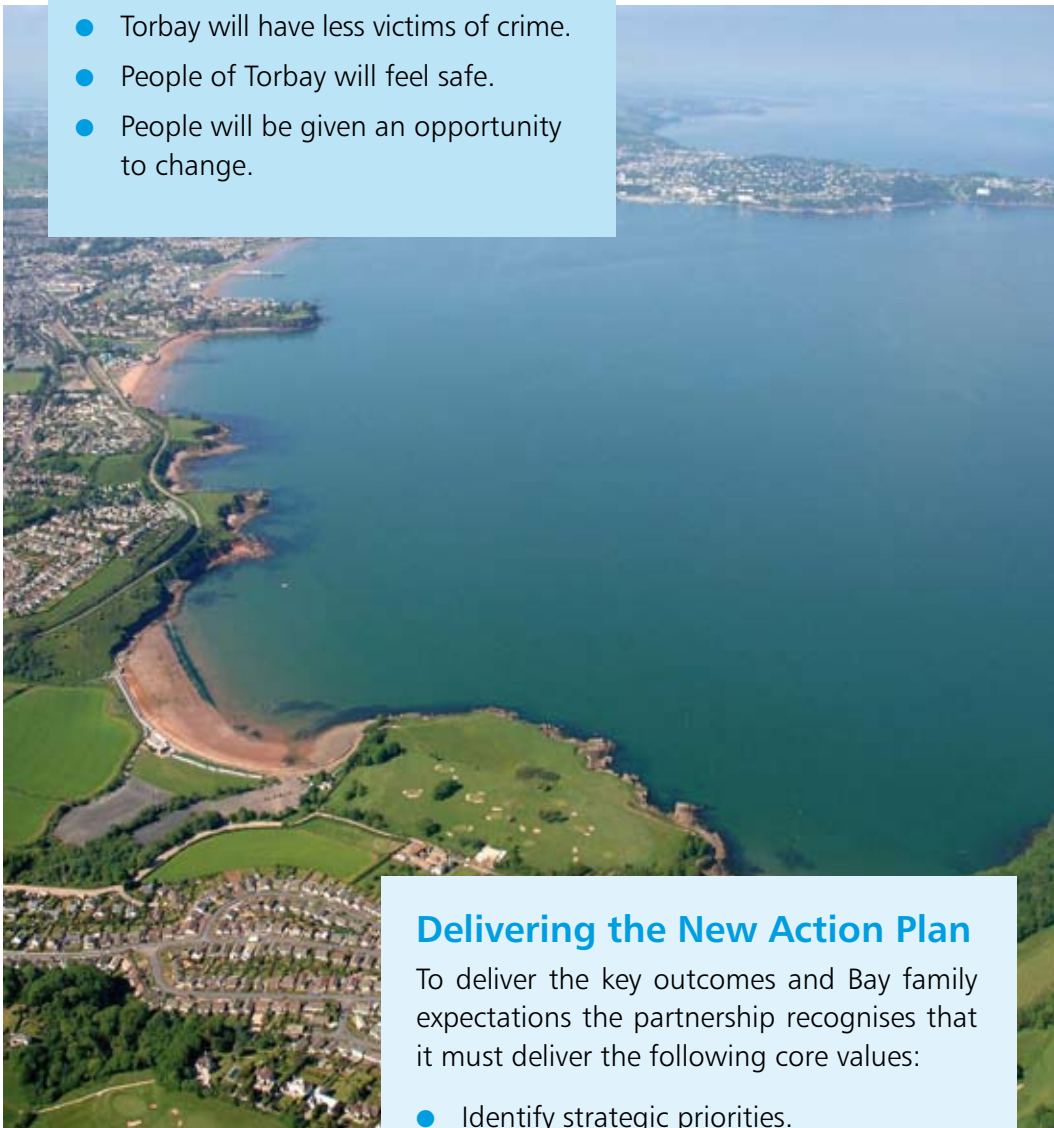
What Success Will Look Like – The Key Outcomes

- Torbay will be a safe environment.
- Torbay will have less victims of crime.
- People of Torbay will feel safe.
- People will be given an opportunity to change.

Delivering the New Action Plan

To deliver the key outcomes and Bay family expectations the partnership recognises that it must deliver the following core values:

- Identify strategic priorities.
- Programme Management.
- Provide value for money.
- Benefit Evaluation.



Economic Prosperity

In delivering this action plan the partnership will also be supporting the delivery of Torbay's Community Plan "Turning the Tide for Torbay" of which economic prosperity is at its heart. The following outlines some of the ways the Community Safety Action Plan 2008-2011 will deliver economic prosperity.

- Businesses will not want to invest in areas with high levels of crime or anti-social behaviour.
- Crime in Torbay costs approximately £40 million per annum.
- The adult re-offending rate in Torbay is 60%, which equates to £24m.
- Over a 12-month period PPO cohorts recorded a 42% reduction in re-offending – thus a saving of £16.8 million.
- The cost of Domestic Abuse to Torbay households is approximately £3.72 million per annum.
- Every pound spent in drug treatment saves between £6 to £12 within Criminal Justice Services.
- The cost of youth crime in 2006 was £4.8m. In Torbay youth crime costs more than a million pounds a year.
- Young people involved in crime and anti-social behaviour has a negative impact on their aspirations, confidence, and attainment of young people which could have a negative impact on future workforce of the Bay.
- Young people with criminal records are less likely to contribute to the economy and have less opportunity for employment in certain jobs.

Strategic Assessment Summary

Torbay's crime and disorder problems can be understood by a number of contextual factors, the main ones being:

- A growing population which has increased more than the national average since 1981 and is due to grow more than the national average in future decades. There are increasing numbers of older people, low numbers of young adults and a higher number of lone person and lone parent households. A growing number of immigrants have also come to stay in Torbay, particularly from Eastern Europe.
- Torbay is one of the most deprived authorities in the south west and 71st most deprived in England, with pockets of severe deprivation in town centres and ten areas amongst the 10% most deprived in England. One in eight people (15,500) in Torbay live in an area that is among the 10% most deprived in England.
- The local economy has performed poorly for more than a decade and is one of the poorest performing nationally, with part-time, seasonal employment and low wages. One in four of the working age population are economically inactive. A lack of skilled employment opportunities and 'brain drain' has resulted in a lower skills base.
- Affordable housing is an issue with an undersupply of social housing and relatively expensive property. This was considered the main issue to be addressed by the public in 2006.
- Torbay experiences health problems which are linked to deprivation such as high

rates of teenage conceptions, higher than average mental health admissions and benefit claimants, suicide and undetermined injury death rate above average.

- Drug and alcohol also causes problems including above national average drug and alcohol-related admissions to hospital. There is also above average levels of acquisitive crime in order to buy drugs. A national study by Glasgow University has estimated that there are 773 Crack and Opiate drug users in Torbay, although these figures are questionable based on local prevalence studies completed in 2007. Perceptions of alcohol and drug-related anti-social behaviour (ASB) are among the highest in the country.
- Tourism is an important industry and seaside resorts are associated with a 'carnival atmosphere' - availability of alcohol and drugs, risk-taking and a lack of responsibility. There are many thousands more people in the Bay during the summer and at weekends which provides more potential victims and perpetrators.
- Problems are not evenly spread and tend to be concentrated in geographic hotspots which experience significantly more problems than other areas particularly areas close to town centres of Torquay and Paignton.
- Torbay has its fair share of crime but this is in general of a lower level and it has less 'serious' crime such as gun crime, murders, knife crime, street robberies, serious woundings and serious acquisitive crime.
- Crime in Torbay can be categorised into three main types: acquisitive crime (which is crime for financial gain) accounts for just under half of crime; and with criminal damage and violent crime, each accounting for about a quarter of crime.
- In 2006/07 crime cost Torbay an estimated £40 million.
- Crime is not evenly distributed with the town centres of Torquay and Paignton accounting for 2 in 5 crimes. Tormohun accounts for about a quarter of crime in Torbay.
- There is no clear trend in the volume of crime over recent years, with 2005/06 lower than 2004/05 and 2006/07; but 1% higher than 2004/05.

In completing this document the expectations of our customers were gathered to guide the decision making process. The main methods of consultation used were a telephone survey of 1000 people; emails to councillors and community partnerships were consulted.



IDENTIFYING THE PRIORITIES FOR THE NEW STRATEGY

To help determine the key priorities for the new strategy the following parameters were used:

1. To what extent do our customers and stakeholders expect something to be done about the problem?
2. How big is the problem compared to other problems in the area?
3. How big is the problem compared to other areas?
4. What is the harm caused by the problem?
5. How is the problem changing over time?

2008 – 2011 PRIORITIES

Increase Respect and Enforcement of Anti-Social Behaviour



1. Residents have high perceptions of ASB and this was felt by the majority to be the main priority to be tackled. It is linked to many other issues such as fear of crime, substance misuse, criminal damage, etc. There are a large number of calls to police each month about ASB. Furthermore, informing the public about ASB is a current stretch target.
2. ASB perceptions of alcohol and drug use are higher than other CDRP areas in the South West and among the highest nationally.
3. ASB impacts on the quality of life of people who live with it in their communities. It also has a potential impact on tourism and the local economy; in addition to the Police, Fire and Local Authority resources.
4. Perceptions of ASB are improving. Torbay's ASB Team is now established and has started to tackle the large number of cases across the Bay. Reporting of ASB to the police has also increased.
5. ASB is the main priority of the public (52%) and is also mentioned by councillors and at events.

Community Engagement (to tackle fear of crime, ASB and hate crime)

1. Fear of crime and ASB would appear to be big problems in Torbay with substantial numbers worried about crime and perceiving ASB problems. Informing the public about ASB is a current stretch target.
2. ASB perceptions are among the highest in the South West and among some of the highest nationally. Fear of crime is above average in many cases.
3. 40% of people experience fear of crime which has a moderate/high impact on their quality of life. ASB and hate crime also impacts on quality of life. People feeling unsafe can in turn impact on tourism and the local economy.
4. Fear of crime and ASB perceptions appear to be improving but still continue to be out of proportion in comparison to actual crime levels.
5. This is crucial for future success and a requirement of new standards and strategic assessment, with several new LAA indicators relating to public satisfaction and perceptions. One in nine people felt fear of crime was a priority to be tackled.

Alcohol-Related Crime and Disorder

1. Current priority area and in the LAA with a stretch target. It has links to ASB, fuelling it and rowdy/aggressive behaviour. Alcohol is also a major contributor to violent crime and linked to domestic abuse.
2. Many alcohol indicators significantly worse than English average e.g. hospital admissions, violence, etc.
3. Impact on people drinking hazardously and health problems. Big impact on health and police services. Impact on health/quality of life of people experiencing ASB and violence. Alcohol-related violence and ASB can impact on tourism and the local economy.
4. Violence relating to the night time economy is improving. The Know the Code campaign and other initiatives such as the Street Marshals appear to be having an impact. Health problems appear to be increasing.
5. Alcohol is linked to ASB, a main priority. One in nine people chose this as main priority.



Drug-Related Crime and Disorder

1. Contributory factor to acquisitive crime which accounts for almost half of crime in Torbay. Many prolific offenders have drug problems. It is also a contributory factor to ASB perceptions and GUSS (2006) found two out of three people felt it was a problem.

2. Drug-related hospital admissions are above the national average. ASB perceptions of drug use/dealing is among the highest in the country.
3. Impact on people using drugs. There is a big impact on health and police services; the quality of life of people experiencing ASB and theft; plus it can impact on tourism and local businesses/retailers and the local economy.
4. People's perception of the problem appears to be reducing.
5. Linked to ASB. One in eleven chose this as a main priority to be tackled

Domestic Abuse

1. There are two stretch targets relating to domestic abuse currently worth £500k. 250 incidents are reported each month.
2. One of highest areas in Devon & Cornwall.
3. Domestic abuse has a big impact on the life and health of victims and their families.
4. A target to increase reporting has contributed to a much higher number of incidents reported.
5. Had the least proportion choosing it as a priority but this is not surprising as it is a private rather than a public crime.



Killed and Seriously Injured at Road Traffic Accidents

1. Recent years average of 38 KSIs – just over 3 per month on average.
2. KSIs appear to be lower than the national average, though there is a concern about an increase in fatalities in 2007.
3. Impact on victims and families. Impact on emergency services.
4. Would appear to be improving through fire service attending more RTAs.
5. KSIs and RTAs were not included in the list of priorities in the survey.

Facilities/Services for Young People to Tackle Crime and Anti-Social Behaviour

1. Links to ASB, criminal damage, alcohol, drugs and violent crime. Can contribute to every other priority area – ASB, alcohol, etc. Current stretch target to reduce reoffending by young people.
2. Higher perceptions of ASB than other areas. High youth offending in 2006/07. Some areas of high child poverty.
3. Impact on young people and their life chances. Impact of quality of life in certain communities. Impact on foreign students. Impact on perception of ASB and fear of crime.
4. Crime fluctuating but increasing offences in 2007. First time entrants higher than target level.
5. ASB a priority and young people one of main reported ASB issues.

Reduce adult and PPO reoffending

1. Access to appropriate accommodation remains a key barrier to reducing re-offending. There is a lack of social housing options and private sector landlords can be reluctant to consider offenders as prospective tenants.
2. Timely and effective education, training and employment opportunities need to be increased. Mainstream provision can be poor at addressing specific needs of offenders, and partnerships with prospective employers need to be strengthened.
3. Mental and physical health needs of offenders are not always well recognised and met. Routes into primary care interventions need to be improved and an appropriate range of specialist services need to be developed.
4. Rates of short term custodial sentences need to be reduced. Creditable alternatives for use as community sentencing options need to be identified and developed.
5. The needs of women offenders needs to be properly explored taking account of their specific needs. Early identification and intervention models of care need to be considered.
6. PPOs present ongoing challenges in terms of monitoring activity and managing and changing behaviour. Local performance management mechanisms need to be identified and developed.

CENTRAL GOVERNMENT TARGETS

In addition to local priorities determined to meet the Bay Family's expectations the partnership is also required to meet central government targets. These are broken down into the following categories:

Public Service Agreements

Public Service Agreements (PSAs) set out for the public and practitioners Government's delivery priorities and how Government will measure success. The two key PSAs for 2008–11 for crime reduction and community safety are:

PSA 23: Make communities safer

PSA 25: Reduce the harm caused by alcohol and drugs

National Indicators

Where PSA's set out the Government's key outcomes for every local area, national indicators provide a single set of indicators to measure progress. The 'safer' related indicators can be seen in Appendix One and are linked to the action plan further on.

Local Area Agreement

Local Area Agreements (LAA) set out key priorities for a local area which are agreed between central government and the local area.

The key Local Area Agreement targets in Torbay in relation to Safer Communities Torbay for 2008 – 2011 which need to be delivered are:

- Reduce the number of police recorded offences of common assault and wounding occurring between 9.00pm and 3.59am in public places.
- Reduce the proportion of young offenders who re-offend within 12 months as measured by Torbay Youth Offending Team.
- Increase the percentage of people who feel very informed or fairly informed about what is being done to tackle Anti Social Behaviour (ASB) in their local area as measured by the Local Government User Satisfaction Survey.
- Increase the proportion of domestic violence incidents which result in a sanction detection as measured by the police.
- Reduce the ratio of repeat incidents of Domestic Violence to those victims who are being managed by a Multi-Agency Risk Assessment Conference (MARAC).
- Reduce the Re-offending rate of prolific and priority offenders.
- Reduce adult re-offending rates for those under probation supervision.
- Increase the number of drug users in effective treatment.
- Reduce the alcohol harm related hospital admission rates.
- Reduce the number of first time entrants to the Youth Justice System aged 10 – 17.

KEY PROJECTS TO BE DELIVERED

Increase Respect and Enforcement of Anti-Social Behaviour

1. Develop and implement a Family Intervention Project (FIP) in Torbay.
2. Develop and implement a robust performance management framework for the Safer Communities Torbay ASB team - monitoring the number of cases, referrals, enforcement action.
3. Establish a clear pathway between the ASB Team and Torbay Alcohol Services to increase the number of perpetrators into alcohol harm reduction programmes and treatment as required.

Community Engagement (to tackle fear of crime, ASB and hate crime)

1. Produce and implement a communications strategy to increase public reassurance in residents of Torbay.
2. Develop and implement a Community Engagement Strategy and Action Plan in line with Community Partnership and Neighbourhood Policing Strategy's to ensure consistent approach to engagement and consultation.
3. Review previous action plan for Lesbian Gay Bisexual Transgender community and Race, Religion community group to identify areas of good practice or areas of poor performance/delivery and provide recommendations for future delivery.

Alcohol-Related Crime and Disorder

Produce a three-year Torbay Alcohol Strategy outlining delivery in order to ensure:

1. A safe sensible and social drinking culture.
2. That violent and anti-social behaviour is not tolerated.
3. That young people are prevented from experiencing negative outcomes from alcohol misuse.
4. That those who drink alcohol are aware of the risks involved.
5. That those drinking too much receive advice and support.
6. Reduction in alcohol related crime.





Drug-Related Crime and Disorder

1. Increase prescribing capacity to improve waits for opiate users requiring substitute prescribing capacity (delivered in line with revised 2007 UK Guidelines on Clinical Management and NICE Clinical Guideline 52: "Opioid Detoxification").
2. Criminal Justice treatment system review and vision development with a particular focus on attrition rates between those tested positive at custody to deliver drug intervention targets.
3. Maximise opportunities and access for housing support and employment training and education, improving pathways from the central Supporting People 'hub' to drug treatment.

Domestic Abuse

1. Commission refuge accommodation to increase capacity to 15 to meet high demand for specialist crisis accommodation and support.
2. Jointly commission an Independent Domestic Abuse Advisory Service (IDAAS), to provide outreach support to a minimum of 30 clients (male & female).
3. Implement the South Devon (Torquay) Specialist Domestic Violence Court (SDVC), as part of the co-ordinated community response to domestic abuse.
4. Implement multi-agency risk assessment process to enable early identification of abusers and interventions to reduce risk and promote protective measures for victims and children.

Killed and Seriously Injured at Road Traffic Accidents

1. Implement multi-agency Learn 2 Live package to schools and colleges. Target age range 17-24 years who form the highest at risk group for KSI's.
2. Implement Year 11 Brake Road Safety Education' to secondary schools in partnership with the Fire Service, Police and Road Safety Officers.
3. Develop and implement multi-agency anti-social driving events to target specific groups and individuals.
4. Develop and implement multi-agency seasonal campaigns as dictated by national and local campaigns.
5. Develop and implement multi-agency initiatives to target elderly drivers.

Facilities/Services for Young People to Tackle Crime and Anti-Social Behaviour

1. Implement Targeted Youth Support Teams in Torquay, Paignton and Brixham and introduce clear referral pathways for young people and families involved in ASB.
2. YOT to develop its service delivery adopting a scaled approach to reduce reoffending rates by realigning resources and interventions to those young people at higher risk of reoffending.
3. Delivery of the Restorative Justice in Schools Project.
4. Increased delivery of positive activities for young people providing more things to do, and safe places to go.



Reduce Adult and PPO Reoffending

1. Procure and deliver the joint commissioning plans of the Supporting People, Criminal Justice, Homelessness and Substance Misuse Sub Group.
2. Develop the Torbay Resettlement Project to provide community re-engagement support for all socially excluded people including offenders.
3. Improve access to mental and physical health services for offenders, through agreement and delivery of a range of joint working arrangements and enhanced training opportunities for offender-facing staff.
4. Boost community sentencing options through development of improved community based options for use by Torbay Magistrates.
5. Identify and develop services targeted at women offenders.
6. Develop a Multi-Agency Action Plan to review all aspects of the PPO Premium Service Protocol. Action Plan will include working protocols that facilitate the identification and collation of data required to evidence progress in relation to APAC PPO National Indicator.

HOW PERFORMANCE WILL BE DELIVERED AND MEASURED

To aid the delivery of the new action plan and the performance management of the targets, partnership managers reviewed the existing delivery structure to agree whether it was effective and responsible. From that discussion a new delivery structure including clarity on the role and responsibility of chairs and members has been agreed. This information can be viewed in Appendix Two.

Performance against all outcomes, targets and projects will be monitored through SPAR.net, Torbay Council's performance monitoring system. A balanced scorecard will be developed for the 'Safer' targets and projects. Data will be input directly onto SPAR by project managers at agreed intervals or via the Partnership Analyst for partners who don't have access to the SPAR system.

Evaluation and Monitoring

All projects will be evaluated based on their objectives. Evaluation will be proportionate to the size and importance of the project. The partnership has evaluation guidelines for further information.

Risks to Delivery

The partnership has identified the following high level risks which could impact on the delivery of this action plan and are as follows:

- Reduced funding to Public Sector Agencies.
- Organisation re-structure, specifically Torbay Council and Devon and Cornwall Constabulary.
- Workforce change and planning.
- Change in population demographics, in particular seasonal swell.
- Local Authority boundary changes.

Community Engagement

Safer Communities Torbay have engaged with the community of Torbay in numerous ways over recent years. This has been both under the partnership banner and through individual organisations. These methods have included: attending, organising and sponsoring events, attending meetings, undertaking consultation, focus groups, surveys, campaigns, newsletters, and newspaper columns.

While a lot of effective work has been undertaken, perception of anti-social behaviour and fear of crime are problems within the Bay and it is important that they are addressed as they can impact on the quality of life of residents.

A communications plan is under development and the partnership aims to make sure that future community engagement is more systematic and joined up. To deliver this the partnership will ensure:

- That community engagement is an ongoing and two-way process.
- It should include all people and groups within the Bay.
- It should be co-ordinated, sharing partners resources efficiently.
- It should result in action that addresses the concerns of the people of the Bay.

Partnership Member Commitments

The following outlines the membership of Safer Communities Torbay Joint Commissioning Executive.

Chair of Safer Communities Torbay:

Torbay Council Deputy Chief Executive

Members of Safer Communities Torbay Executive:

Torbay Council

Youth Offending Service Manager

Deputy Manager Youth Offending Service

Assistant Director Commissioning
– Children Services

Supporting People Manager

Community Safety Manager

Devon and Cornwall Constabulary

Geographic Superintendent Torbay

Partnership Inspector

Devon and Somerset Fire and Rescue

South Devon Area Commander

Torbay Group Commander

Devon and Cornwall Probation

South Devon Chief Officer

South Devon Partnership Officer

Torbay Care Trust

Director of Public Health

DAAT Manager

DAAT Joint Commissioning Manager

An outline of partner's financial contributions can be viewed in Appendix Three; a personnel organisation chart can also be viewed in Appendix Four.

SAFER COMMUNITIES TORBAY ACTION PLAN 2008 – 2011

PSA 23: Make Communities Safer - Reduce the most serious violent crime *Strategic Assessment Priority - Domestic Abuse*

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Deliver Torbay Strategy Against Domestic Abuse 2008 - 2011.	2011	Torbay Domestic Abuse Strategy Group Torbay Domestic Abuse Forum Torbay Domestic Abuse Supporting People Strategy Group	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Council including Supporting People, Children's Services Devon and Cornwall Constabulary Devon and Cornwall Probation Service Home Office	LAA Stretch Target 2007 - 2010 Proportion of domestic violence incidents which result in a sanction detection as measured by the police. Ratio of repeat incidents of domestic violence to those victims who are being managed by a Multi-Agency Risk Assessment Conference (MARAC). National Indicators 15, 18, 20, 26, 32, 34

PSA 23: Make Communities Safer - Reduce the most serious violent crime
Strategic Assessment Priority – Alcohol Related Crime and Disorder

Action	By when	By whom	Resource implications (including officer time)	Measure of success
<p>Deliver Torbay Alcohol Harm Reduction Strategy 2008 - 2011.</p>	<p>2011</p>	<p>Know the Code Steering Group</p>	<p>Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Drug & Alcohol Action Team Torbay Council – Environmental Protection and Consumer Health, Supporting People Grant, Children Services Devon and Cornwall Constabulary Devon and Cornwall Probation Service Devon and Somerset Fire and Rescue Service</p>	<p>LAA Stretch Target 2007 – 2010 Reduction in the number of police recorded offences of common assault and wounding occurring between 9.00pm and 3.59am in public places. Ratio of repeat incidents of domestic violence to those victims who are being managed by a Multi-Agency Risk Assessment Conference (MARAC).</p> <p>LAA Target 2008 - 2011 39 - Alcohol-harm related hospital admission rates</p>
<p>Evaluate 2007/08 Street Safe Campaign and devise appropriate plan for 2008/09.</p>	<p>May 2008</p>	<p>Partnership Analyst Community Safety Manager Police Lead</p>	<p>Local Area Agreement – Area Based Grant Community Safety Partnership</p>	<p>111 - First time entrants to the Youth Justice System aged 10 – 17</p> <p>National Indicators 15, 20, 41, 47, 48, 49, 115</p>

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Develop seasonal partnership action plans (Summer, Halloween and Christmas and New Year) from analysis to tackle alcohol crime and ASB related issues.	May 2008 October 2008 November 2008	Devon & Somerset Fire & Rescue Service Group Commander Partnership Analyst	Local Area Agreement – Area Based Grant Community Safety Partnership Devon and Somerset Fire and Rescue Service	
Conduct a review of licensing surrounding night time economy and negative impact this has on business community, leading to a project regarding enforcement of alcohol to individuals who are drunk.	June 08	Partnership Inspector Police licensing	Local Area Agreement – Area Based Grant Devon and Cornwall Constabulary	

PSA 23: Make Communities Safer - Reduce the most serious violent crime

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Effective supervision of High Risk of Harm Offenders, through outcome focused work with offenders and co-ordination of the MAPPA Process, ensuring full engagement with all partners.	Ongoing	Probation Service, Police, other MAPPA partners	Devon and Cornwall Probation Service Devon and Cornwall Constabulary	LAA Target 2008 - 2011 30 Re-offending rate of prolific and priority offenders 111 - First time entrants to the Youth Justice System aged 10 – 17
Develop and implement action plan to reduce crime against visiting students.	April 2008	Crime Reduction Team	Devon and Cornwall Constabulary	National Indicators 15, 19, 20, 41

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Prepare action plan for Neighbourhood Teams/YIO's/ YOT/Schools Officers to plan programme of activities aimed at integrating visiting students with local youths.	June 2008	TVIS Lead	Devon and Cornwall Constabulary	

PSA 23: Make Communities Safer - Reduce the most serious acquisitive crime

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Deliver Torbay Homelessness, Criminal Justice, Substance Misuse, Housing and Support Strategy.	December 2010	Supporting people Homelessness, Criminal Justice & Substance Misuse Strategy Group	Local Area Agreement – Area Based Grant Torbay Council Supporting People Grant Torbay Drug Alcohol Action Team Devon and Cornwall Probation Service Community Safety Partnership	LAA Target 2008 - 2011 30 Re-offending rate of prolific and priority offenders 40 drug users in effective treatment National Indicators 16, 18, 19, 38
To have at least 27 Drug Rehabilitation Requirements (DRRs) completed by March 2009.	March 2009	Supporting People Probation Service Drug Alcohol Action Team	Torbay Council – Supporting People Grant Devon and Cornwall Probation Service Torbay Drug Alcohol Action Team	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
To ensure all offenders accessing enhanced floating Support Service are successfully accommodated within 5 working days.	March 2009	Probation Service Drug Alcohol Action Team Supporting People	Devon and Cornwall Probation Service Torbay Drug Alcohol Action Team Torbay Council – Supporting People Grant	
Continue to provide enhanced provision of support to identified Prolific and Other Priority Offenders.	March 2009	Partnership Inspector	Local Area Agreement – Area Based Grant Probation Service Drug Alcohol Action Team	
Develop and implement Torbay Business Crime working group and action plan to reduce and detect acquisitional crime.	June 2008	Crime Reduction Team	Devon and Cornwall Constabulary Torbay Council – Supporting People Grant	
Develop action plan to improve links with hotel industry to reduce burglaries/thefts.	June 2008	Crime Reduction Team	Devon and Cornwall Constabulary	
Create a database of premises across Torbay with CCTV, identify Single Point Of Contact for each premises, conduct site surveys to ascertain suitability of systems in place to ensure they meet legal requirements of Crown Prosecution Service regarding continuity to pass evidential test.	Sept 08	Partnership Inspector Crime Reduction Team	Devon and Cornwall Constabulary Devon and Cornwall Constabulary	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Create a problem profile of business crime offences to identify geographical hot spots, nature of crime, & offender profile to inform on high risk offending groups and develop appropriate interventions.	May 08	Partnership Inspector	Devon and Cornwall Constabulary	
Develop and deliver service level agreement with petrol filling stations around minimum standards required prior to reporting as crime to police.	June 08	Crime Reduction Team	Devon and Cornwall Constabulary	
Review police linked system to ensure it is fit for purpose and implement change if necessary.	May 08	Crime Reduction Sergeant Crime Reduction Team	Devon and Cornwall Constabulary	
Develop action plan to minimise negative effect of void shops.	May 08	Crime Reduction Team Devon and Somerset Fire and Rescue Service	Devon and Cornwall Constabulary Devon and Somerset Fire and Rescue Service	
Review Storennet facilities to ensure it is fit for purpose and implement change if necessary.	June 08	Crime Reduction Team	Devon and Cornwall Constabulary	
Participate in and evaluate the national Retail Enforcement Pilot as a partnership between Environmental Health and Consumer Protection and Devon and Somerset Fire and Rescue Services.	May 2009	Devon & Somerset Fire & Rescue Service Group Commander Torbay	Devon and Somerset Fire and Rescue Service Torbay Council Environmental Health & Consumer Protection	

PSA 23: Make Communities Safer - Tackling Local Priorities / Increasing Public Confidence
Strategic Assessment Priority - Increase respect and enforcement of ASB
Community engagement (to tackle fear of crime, ASB and hate crime)
Facilities/services for young people to tackle crime and ASB
Killed and seriously injured at Road Traffic Accidents

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Implement an Outreach Family Intervention Project in Torbay.	October 2008	Community Safety Manager	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Council - Youth Offending Team Youth Task Force	Stretch Target 2007 - 2010 Proportion of young offenders who re-offend within 12 months as measured by Torbay Youth Offending Team. Percentage of people who feel very informed or fairly informed about what is being done to tackle Anti Social Behaviour (ASB) in their local area as measured by the Local Government User Satisfaction Survey.
Develop and implement a robust performance management framework for the Safer Communities Torbay ASB team, monitoring number of cases, referrals, enforcement action.	May 2008	Community Safety Manager	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Council	LAA Target 2008 - 2011 39 - Alcohol-harm related hospital admission rates 111 - First time entrants to the Youth Justice System aged 10 – 17 National Indicators 17, 21, 22, 23, 24, 25, 27, 33, 41, 42, 45, 47, 48, 49, 115
Respect Strategic Group to commission an independent review of Torbay ASB process and customer service / satisfaction levels across all partner agencies and implement improved service delivery where necessary.	March 2009	ASB Strategic Group Community Safety Manager	Local Area Agreement – Area Based Grant Community Safety Partnership	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Respect Strategic Group to implement a victim and witness support minimum standards.	October 2008	ASB Team Leader RSL Representative Partnership Inspector	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Housing Partnership Devon and Cornwall Constabulary	
Review Safer Communities Torbay ASB Team working practice / capacity with ASB Parenting Worker, Family Intervention Project, Targeted Youth Support and wider partner structure to ensure maximum impact.	June 2008	Community Safety Manager Deputy Manager YOT	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Council – Youth Offending Team	
Agree list of suitable prohibitions with ASB CPS lawyer.	July 2008	ASB Team Leader	Local Area Agreement – Area Based Grant Community Safety Partnership	
Safer Communities ASB team to deliver training on ASB protocol and working practices to key frontline services including Councillors, Torbay Police, Torbay Council, Registered Social Landlords, Torbay Care Trust.	August 2008	ASB Team Leader	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Council	
Ensure all Street and Park Wardens, PCSO's, NBM's, NTL's use the agreed ASB referral process within the agreed timeframe of cases coming to their attention.	August 2008	Partnership Inspector	Devon and Cornwall Constabulary	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Ensure all RSL's use the agreed ASB referral process within the agreed timeframe of cases coming to their attention.	August 2008	Operations Director RHT Area Manager – West country HA	Torbay Housing Partnership	
Increase awareness of ASB process and encourage residents to take a stand and develop community projects within community partnership structure.	March 2009	ASB Team Leader Community Partnership Officer	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Council	
Develop a formal problem solving process for ASB hot spot areas including community consultation and evaluation which can be adapted across Torbay and report back to the Respect Strategy Group.	June 2008	Partnership Inspector Devon & Somerset Fire and Rescue Service Group Commander Torbay	Devon and Cornwall Constabulary Devon and Somerset Fire and Rescue Service	
Develop use of "on street briefing" and "community impact statement" process / co-ordinated approach in line with Safer Communities Torbay Consultation requirements and implement in every police beat area.	June 2008	Partnership Inspector Partnership Analyst	Local Area Agreement – Area Based Grant Devon and Cornwall Constabulary	
Establish a clear pathway the ASB Team and Torbay Alcohol Services to increase number of perpetrators into alcohol harm reduction programmes and treatment as required.	July 08	ASB Team Leader Primary Care Alcohol Service – Team Leader	Local Area Agreement – Area Based Grant Community Safety Partnership Drug Alcohol Action Team	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
ASB Team to attend training to provide brief interventions to those affected by alcohol and know where to access support and professional advice.	July 08	ASB Team Leader Primary Care Alcohol Service – Team Leader	Local Area Agreement – Area Based Grant Community Safety Partnership Drug Alcohol Action Team	
Review how the ASB escalation process integrates with the Common Assessment Framework to avoid duplication and promote efficiency.	October 2008	ASB Team Leader	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Council – Children Services	
Implement Targeted Youth Support Teams in Torquay and Paignton and Brixham and introduce clear referral pathways for young people and families involved in ASB.	May 2008	Deputy Manager Youth Offending Service	Torbay Council – Children Services	
Youth Offending Team to deliver Restorative Justice in schools project.	March 2009	Youth Offending Service Restorative Justice Co-ordinator	Torbay Council – Youth Offending Team	
Deliver 25 'Triple P' Positive Parenting Programmes for families involved in ASB during 2008/09.	March 2009	Deputy Manager Youth Offending Service	Torbay Council - Children Services	
Develop a Street Scene enforcement team within Torbay Council to proactively deal with environmental crime issues in "hot spots" across Torbay.	June 2008	Principal Officer Consumer Protection	Torbay Council – Environmental Health and Consumer Protection	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Continue to address ASB and fear of crime at public events in Torbay through early sharing of intelligence at the multi agency Public Safety Advisory Group.	Ongoing	Assistant Director Environmental Protection and Consumer Health	Torbay Council – Environmental Health and Consumer Protection	
Devon Fire and Rescue Service to report outcomes of Phoenix Project to Respect Strategic Group.	October 2008	Devon & Somerset Fire and Rescue Service Group Commander Torbay	Devon and Somerset Fire and Rescue Service	
Safer Communities ASB Team to attend appropriate training sessions to ensure integration with supporting agenda's e.g. sexual health, substance misuse etc..	May 2008	ASB Team Leader	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Council	
Ensure street wardens, PCSO's, NBM's and other appropriate frontline workers attend the appropriate level of sexual health training.	March 2009	Community Safety Manager	Torbay Council Torbay Care Trust	
Deliver Safer Communities Torbay Communications Strategy 2008 -2011.	2011	Community Safety Manager Safer Communities Communications Officer	Local Area Agreement – Area Based Grant Community Safety Partnership	
Develop and implement Community Engagement Strategy and Action Plan in line with Community Partnership and Neighbourhood Policing Strategy's to ensure consistent approach to engagement and consultation.	October 2008	Community Safety Manager Safer Communities Communications Officer	Local Area Agreement – Area Based Grant Community Safety Partnership	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Review local Neighbourhood Policing plan and possible development of neighbourhood management in partnership with Community Partnerships.	October 2008	Partnership Inspector Community Partnership Officer	Devon and Cornwall Constabulary Torbay Council	
Review previous action plan for race/religion hate crime (ToRRPAT) – to identify areas of good practice or areas of poor performance/delivery and establish new plan.	May 2008	Chair ToRRPAT Partnership Inspector	Local Area Agreement – Area Based Grant Community Safety Partnership Devon and Cornwall Constabulary	
Review previous action plan for LGBT hate crime (Spectrum) – to identify areas of good practice or areas of poor performance/delivery and establish new plan.	May 2008	Chair Spectrum Partnership Inspector	Local Area Agreement – Area Based Grant Community Safety Partnership Devon and Cornwall Constabulary	
Create a new format for police reports at ToRRPAT and Spectrum meetings to provide wider detail and analysis.	May 2008	Basic Command Unit Diversity Manager	Devon and Cornwall Constabulary	
Support community engagement events as co-ordinated by ToRRPAT and Spectrum. Support to include match funding where appropriate from key partners, and attendance at events.	March 2009	Lead officers of all key agencies	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Council – Youth Offending Team Drug Alcohol Action Team Devon and Cornwall Constabulary	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Ascertain if Safe Place Scheme is to be implemented in Torbay for adults with learning disabilities & ascertain if this able to be adapted to include visiting international students.	April 2008	Partnership Inspector Crime Reduction Team	Devon and Cornwall Constabulary	
Review current activity focusing on working with older people to increase their public reassurance and develop appropriate action plan for Safer Communities Executive, which will be monitored by Community Safety Forum.	June 2008	Devon & Somerset Fire and Rescue Service Group Commander Torbay	Devon and Somerset Fire and Rescue	
Extend the Junior Life Skills programme to all year 6 pupils regardless of whether or not they are in mainstream education. Activities will include those relating to alcohol awareness, smoking and stranger danger.	October 2008	Project Manager Healthier Communities	Torbay Council – Environmental Health and Consumer Protection	
To have at least 100 successful completions of unpaid work orders undertaken in Torbay.	March 09	Partnership Officer South Devon Probation Service	Devon and Cornwall Probation Area Service	
To maintain a responsive and effective Victim Support Service.	Ongoing	Partnership Officer South Devon Probation Service	Devon and Cornwall Probation Area Service	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Implement Torbay Resettlement Project part of Homelessness & Criminal Justice housing & support Strategy.	March 2011	Supporting People Manager	Torbay Council – Supporting People Grant Torbay Council Housing services Devon & Cornwall Probation Service	
Ensure all appropriate strategies and action plans have been equality impact assessed.	Ongoing	Partnership Analyst Community Safety Manager	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Council	

PSA 23: Make Communities Safer - Reduce the most serious violent crime
Strategic Assessment Priority – Reduce Reoffending (Adults and Young People)

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Implement actions from Youth Offending Team partnership Capacity and Capability Assessment.	March 09	Youth Offending Team	Youth Offending Team Community Safety Partnership	Stretch Target 2007 – 2010 Proportion of young offenders who re-offend within 12 months as measured by Torbay Youth Offending Team.
Reduce Young People Re-offending rate.	March 09	Youth Offending Team	Youth Offending Team Local Area Agreement – Area Based Grant Community Safety Partnership	LAA Target 2008 – 2011 30 Re-offending rate of prolific and priority offenders 40 Drug users in effective treatment
Reducing adult re-offending target.	March 09	Probation Service	Devon and Cornwall Probation Area Service	National Indicators 18, 19, 31, 38, 43, 44, 45, 46, 143, 144

Action	By when	By whom	Resource implications (including officer time)	Measure of success
<p>Successful delivery of nationally accredited offending behaviour programme, to assist offenders in behaviour change:</p> <ul style="list-style-type: none"> ● Think First ● Aggression Replacement Training (ART) ● Drink Impaired Driving (DID) 	<p>March 09</p>	<p>Probation Service</p>	<p>Devon and Cornwall Probation Area Service</p>	
<p>Delivery of support and advice to assist offenders to successfully secure employment.</p>	<p>Ongoing</p>	<p>Probation Service</p>	<p>Devon and Cornwall Probation Area Service</p>	
<p>To effect changes in Offender Oasys Scores to demonstrate progress in relation to identified goals and outcomes.</p>	<p>Ongoing</p>	<p>Probation Service</p>	<p>Devon and Cornwall Probation Area Service</p>	
<p>To have at least 170 skills for life referrals during 2008/09.</p>	<p>Ongoing</p>	<p>Probation Service</p>	<p>Devon and Cornwall Probation Area Service</p>	
<p>Deliver Torbay Homelessness, criminal justice, substance misuse, housing and support strategy.</p>	<p>December 2010</p>	<p>Supporting People Criminal Justice, Homelessness & Substance misuse Strategy Group</p>	<p>Local Area Agreement – Area Based Grant Torbay Council Supporting People Grant Torbay Drug & Alcohol Action Team Devon and Cornwall Probation Area Service Community Safety Partnership</p>	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Continuation of funding for Housing Interventions Officer.	March 2009	Supporting People Manager Partnership Officer South Devon Probation Service	Torbay Council – Supporting People Grant Devon and Cornwall Probation Area Service	

PPSA 25: Reduce the harm caused by alcohol and drugs
Strategic Assessment Priority – Alcohol Related Crime and Disorder
Drug Related Crime and Disorder

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Deliver Torbay Alcohol Harm Reduction Strategy 2008 - 2011.	2011	Know the Code Steering Group	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Drug Alcohol Action Team Torbay Council – Environmental Protection and Consumer Health, Supporting People Grant, Children's Services Devon and Cornwall Constabulary Devon and Cornwall Probation Area Service Devon and Somerset Fire and Rescue Service	Stretch Target 2007 – 2010 Reduction in the number of police recorded offences of common assault and wounding occurring between 9.00pm and 3.59am in public places. Ratio of repeat incidents of domestic violence to those victims who are being managed by a Multi-Agency Risk Assessment Conference (MARAC).

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Continued roll-out and review of Conditional Cautioning for alcohol related offending.	October 2008	Drug & Alcohol Action Team Manager	Torbay Drug & Alcohol Action Team Devon and Cornwall Constabulary	LAA Target 2008 – 2011 30 Re-offending rate of prolific and priority offenders 39 - Alcohol-harm related hospital admission rates 40 Drug users in effective treatment 111 First time entrants to the Youth Justice System aged 10 – 17
DAAT / Probation Pilot of alcohol – specialist activity requirement. This will enable appropriate community sentencing for individuals whose offending is linked to their alcohol use.	Commence pilot May 2008 (Subject to funding agreement)	Drug & Alcohol Action Team Manager	Torbay Drug & Alcohol Action Team Devon and Cornwall Probation Service	
Ensure there is a Designated Alcohol Nurse in-reach hospital worker.	April 08	Drug & Alcohol Action Team Manager	Torbay Drug & Alcohol Action Team	
Formal launch of 'Thinking About Your Drinking' – building on the Know the Code campaign and in alignment with the national campaign 'Know Your Limit.'	May 08	Drug & Alcohol Action Team Manager	Local Area Agreement – Area Based Grant Community Safety Partnership Torbay Drug & Alcohol Action Team	National Indicators 15, 16, 18, 20, 38, 47, 48, 49, 115
Roll-out of Brief Intervention and Screening training for all professionals who may come into contact with hazardous or harmful drinkers.	July 08	Drug & Alcohol Action Team Manager	Torbay Drug & Alcohol Action Team	
Develop a business plan to further develop range of modalities within Torbay Alcohol Service treatment system.	July 08	Drug & Alcohol Action Team Manager	Torbay Drug & Alcohol Action Team	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
<p>Delivery of the Young People's substance misuse plan which includes the support of universal education on alcohol, targeted interventions for young people at risk of alcohol issues, specialist interventions for young people with alcohol problems, transition and work with families.</p>	<p>March 09</p>	<p>Young People's Substance Misuse Group</p>	<p>Torbay Council – Children Services Torbay Drug & Alcohol Action Team</p>	
<p>DAAT to attend community partnership meetings in year and relevant community engagement events to communicate and review local drug and alcohol strategy and associated action plans.</p>	<p>Ongoing</p>	<p>Drug & Alcohol Action Team Manager</p>	<p>Torbay Drug & Alcohol Action Team</p>	
<p>Increase prescribing capacity to improve waits for opiate users requiring substitute prescribing capacity (delivered in line with revised 2007 UK Guidelines on Clinical Management and NICE Clinical Guideline 52: "Opioid Detoxification").</p>	<p>Ongoing</p>	<p>Drug & Alcohol Action Team Manager</p>	<p>Local Area Agreement – Area Based Grant Torbay Drug & Alcohol Action Team</p>	
<p>Enhance evidence based psycho social input across the treatment system with a particular emphasis on younger (18-25 year old) opiate and stimulant users by:</p> <ol style="list-style-type: none"> a. Implementing the International Treatment Effectiveness Programme. 	<p>Ongoing</p>	<p>Drug & Alcohol Action Team Manager</p>	<p>Local Area Agreement – Area Based Grant Torbay Drug & Alcohol Action Team</p>	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
<p>b. Structured Day Programme Enhancement.</p> <p>c. Working in accordance with NICE Clinical Guideline 51: "Drug Misuse – Psychosocial Interventions".</p>				
<p>Maximise opportunities and access for housing support and employment training and education and improving pathways from the central Supporting People 'hub' to drug treatment.</p>	Ongoing	<p>Drug & Alcohol Action Team Manager</p> <p>Supporting People Manager</p>	<p>Local Area Agreement – Area Based Grant</p> <p>Torbay Drug & Alcohol Action Team</p> <p>Torbay Council – Supporting People Grant</p>	
<p>Increasing access to Blood Borne Virus Services (testing, vaccination and treatment) in light of the higher prevalence of previous and current injectors known and not known to the drug treatment system.</p>	Ongoing	<p>Drug & Alcohol Action Team Manager</p>	<p>Torbay Drug & Alcohol Action Team</p>	
<p>Criminal Justice treatment system review and vision development with a particular focus on attrition rates between those tested positive at custody to deliver drug intervention targets.</p>	Ongoing	<p>Drug & Alcohol Action Team Manager</p>	<p>Torbay Drug & Alcohol Action Team</p> <p>Devon and Cornwall Probation Service</p>	
<p>Re-design of Tier 4 Residential Rehabilitation Coordination and Allocation.</p>	Ongoing	<p>Drug & Alcohol Action Team Manager</p>	<p>Torbay Drug & Alcohol Action Team</p>	

Action	By when	By whom	Resource implications (including officer time)	Measure of success
Jointly commissioned enhanced floating support service for ex-offenders with substance misuse issues on Drug Intervention Programme.	March 2009	Supporting People Manager	Torbay Drug & Alcohol Action Team Torbay Council – Supporting People Grant Devon and Cornwall Probation Service	
Implementation of homelessness, criminal justice & substance misuse housing & support strategy.	December 2010	Supporting People Manager	Torbay Council – Supporting People Grant Devon and Cornwall Probation Service Torbay Drug & Alcohol Action Team	
Implementation of homelessness, criminal justice & substance misuse housing & support strategy – accommodation-based service for people with dual diagnosis issues.	March 2010	Supporting People Manager	Torbay Council – Supporting People Grant	
Delivery of basic and more enhanced levels of training in relation to alcohol and offending behaviour issues.	March 2009	Partnership Officer South Devon Probation Service	Devon and Cornwall Probation Area Service	

This document can be made available in other formats.
For more information please contact 01803 884577.